



Food Defense Plan Builder

FDA Food Defense Oversight Team
www.fda.gov/fooddefense



Background: Why FDPB?

- 2011 Food Safety Modernization Act (Sec 103, 105, 106)
 - Identify and evaluate hazards that may be intentionally introduced, including by acts of terrorism
- 2009-2012 FDA/USDA international workshops.
 - Microsoft Excel version field tested and used by government, industry, and academic partners internationally



Food Defense Plan Builder

- User-friendly, stand-alone desktop application
- Guides users through the steps to develop a Food Defense Plan.
 - Company Information
 - Broad Mitigation Strategies
 - Vulnerability Assessment
 - Focused Mitigation Strategies
 - Emergency Contacts
 - Action Plan
 - Self Assessment



Food Defense Plan Builder

- FDA will not track or have access to documents or any content saved by users of the Food Defense Plan Builder.
- Drafts a formatted Food Defense Plan and stores supporting documents in a single application.
- Content will align with FDA guidance and regulations, as appropriate.
- Tool can be used to develop templates for certain commodities or facilities
- Individual companies can customize content with company-specific requirements

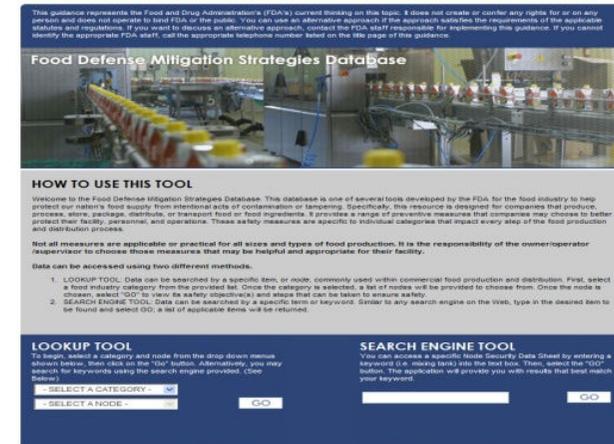
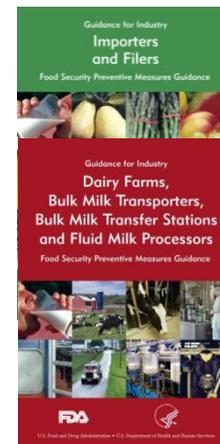
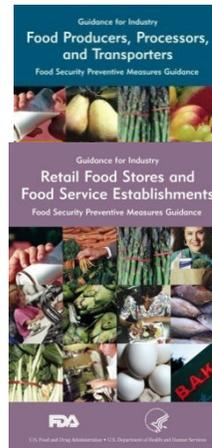
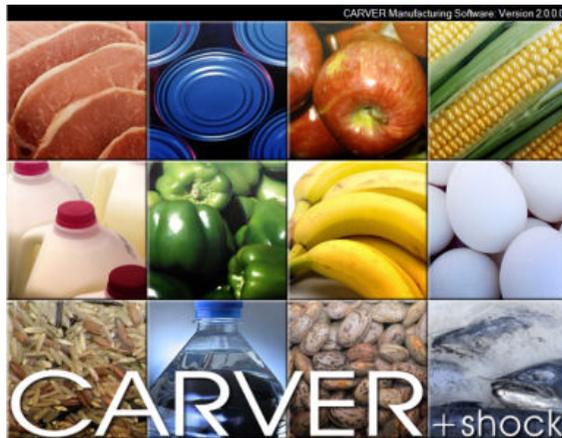


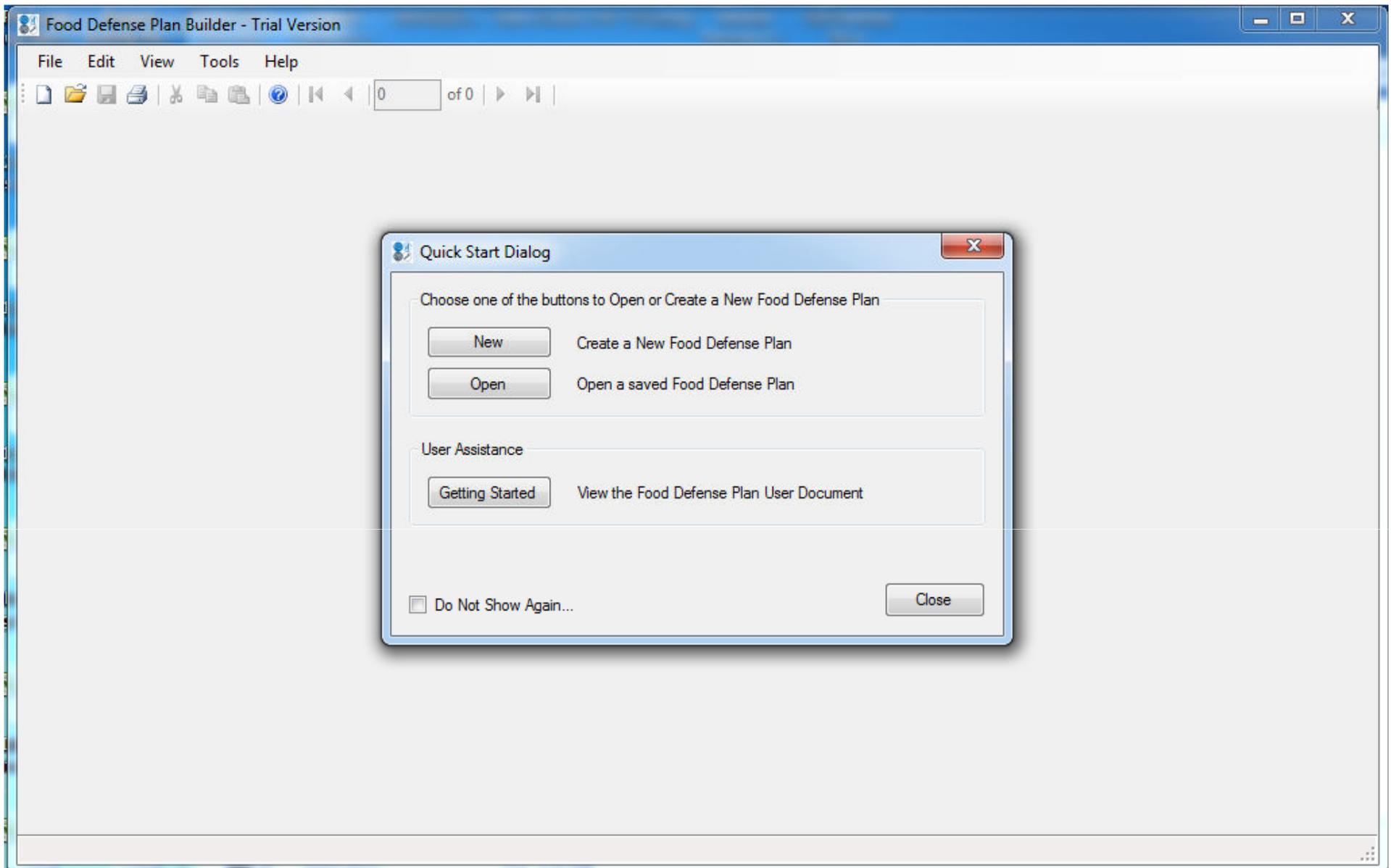


Content

Harnesses existing FDA tools and resources into one single application

- Food Defense Guidance
- CARVER + Shock Vulnerability Assessment Tool
- Mitigation Strategies Database





Food Defense Plan Builder - FDFG Example*

File Edit View Tools Help

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Company Information | Broad Mitigation Strategies | Vulnerability Assessment | Focused Mitigation Strategies | Emergency Contacts | Action Plan | Food Defense Plan | Supporting Documents

Company Name: ACME Pasta Sauce Facility Identifier Numbers:  

Address: 123 Any Street Country: USA

City, State: Citytown, ST Postal Code: 12345

Phone Numbers: Phone 555-987-6543 Fax 555-234-5678
Mobile 555-765-4321

	Description	Number
	FDA Registration	485578/6
▶	State Registration	774486220

Facility Description: Single building facility with multiple interior processing areas. Outer perimeter fence encompasses the non-public access areas of the grounds. Front doors are open to public, vendors, customers, and are used for employee entry/exit. Receiving area is in rear and is encompassed by the perimeter fence.

Employee Description: All food processing personnel are direct plant employees. General employee turn-over is low. Higher turnover in receiving and warehouse divisions. Average employee term of employment is 8 years. Contractors are used for equipment maintenance, specialized cleaning, and pest control.

Product Description: ACME manufacturers 3 main varieties of pasta sauce. 75% of our product is a meatless maranara sauce with italian herbs and spices. 15% of our output is a spiced spaghetti meat sauce and 10% is a cream based pamesean alfredo sauce. Distribution units are 12 oz. glass jars with vacuum sealed lids.

Food Defense Team:  

	Name	Title	Phone	PrimaryContact
	Jon Williams	President & CEO		<input type="checkbox"/>
✎	Jill Simms	VP of Quality Assurance		<input checked="" type="checkbox"/>
	Vince Tester	General Plant Manager		<input type="checkbox"/>
	Tony Johnson	Shipping Manager		<input type="checkbox"/>

FDFG Example

Food Defense Plan Builder - FDFG Example*

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Company Information Broad Mitigation Strategies Vulnerability Assessment Focused Mitigation Strategies Response Plan Action Plan Food Defense Plan Supporting Documents

1. Property Perimeter

1a. Are the facility's grounds secured to prevent entry by unauthorized persons (e.g., by locked fence, wall, or other physical barriers)? Are there regular security patrols?

Not Applicable Currently Doing Gap

Comments: Include Comments In Plan

Plan Content

Plant boundaries are clear and secured to prevent unauthorized entry. No trespassing signs are posted. The plant perimeter is periodically monitored for suspicious activity.

Action Steps Needed

Section Description:
What food defense measures does your facility have in place for the exterior of the building?
Multiple "layers" of security are desired to make the accessibility of the entire operation more difficult. The outermost layer is at the perimeter of the facility.

Description:
Physical barriers such as a fence, wall or water can be used to restrict access to the facility. Guard patrols may substitute when no physical barrier is practical or provide an additional layer of defense when used in addition to physical barriers.

Sample Plan Content:
Plant boundaries are clear and secured to prevent unauthorized entry (for example, fence, wall or other physical barriers). No trespassing signs are posted. Where no barrier is possible, the perimeter shall be patrolled on a regular basis, not less than every 30 minutes. The plant perimeter is periodically monitored for suspicious activity.

Apply to Plan

Back Next

1. Outside Security: Property Perimeter

1a. Are the facility's grounds secured to prevent entry by unauthorized persons (e.g., by locked fence, wall, or other physical barriers)? Are there regular security patrols?

2. Building Perimeter

2a. Are primary entrances like exterior doors secured to prevent unauthorized entry?

2b. To support safety while minimizing the risk of unauthorized entry, are there secondary entrances like loading docks, back doors, or other entrances?

2c. Are operational entrances like loading docks, back doors, or other entrances secured to prevent unauthorized entry?

2d. There are many secondary ways a person can enter a facility. Product and ingredients may be stored in a building, and there may be many ways to enter a building.

3. Vehicles

3a. Does the property have a controlled or restricted access point for vehicles?

3b. Are all vehicles identified using decals or other means?

3c. Is there some distance, a buffer zone, or other means to restrict access to the facility?

General Inside Security

4. Facility/Plant

4a. Is there adequate lighting throughout the facility?

4b. Does your plant have monitored and restricted access points?

4c. Does your plant have an emergency alarm system?

4d. Is access restricted to production, storage, or other areas?

4e. For restricted areas, such as production areas, are there signs or other means to restrict access?

4f. Up-to-date copies of facility layout/blueprints are available?

4g. Are procedures in place to check main doors for unauthorized entry?

4h. Do you regularly take inventory of potential access points?

4i. Do you regularly take inventory of keys?

5. Utilities

5a. Heating, Ventilation, and Air Conditioning systems?

5b. Refrigeration, including the main storage room?

5c. Water systems used in the food production process?

5d. Electrical systems (main transformers and other equipment)?

5e. Cleaning/Sanitization systems?

Food Defense Plan Builder - FDFG Example*

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Company Information Broad Mitigation Strategies Vulnerability Assessment Focused Mitigation Strategies Response Plan Action Plan Food Defense Plan Supporting Documents

1. Property Perimeter

- 1a. Are the facility's grounds secured to prevent unauthorized access?
- 1b. Is there enough lighting outside the building?

2. Building Perimeter

- 2a. Are primary entrances like exterior doors secured?
- 2b. To support safety while minimizing the risk of unauthorized access?
- 2c. Are operational entrances like loading docks secured?
- 2d. There are many secondary ways a person can enter the facility?
- 2e. Product and ingredients may be stored in unauthorized areas?

3. Vehicles

- 3a. Does the property have a controlled or restricted access point?
- 3b. Are all vehicles identified using decals?
- 3c. Is there some distance, a buffer zone, between the facility and the road?

General Inside Security

4. Facility/Plant

- 4a. Is there adequate lighting throughout the facility?
- 4b. Does your plant have monitored and restricted access points?
- 4c. Does your plant have an emergency exit?
- 4d. Is access restricted to production, storage, and maintenance areas?
- 4e. For restricted areas, such as production and maintenance areas, are there signs and barriers?
- 4f. Up-to-date copies of facility layout/blueprints are available?
- 4g. Are procedures in place to check maintenance closets, personal lockers, and storage areas for suspicious items or packages?
- 4h. Do you regularly take inventory of potential hazards?
- 4i. Do you regularly take inventory of keys?

5. Utilities

- 5a. Heating, Ventilation, and Air Conditioning systems?
- 5b. Refrigeration, including the main storage area?
- 5c. Water systems used in the food production area?
- 5d. Electrical systems (main transformers and distribution panels)?
- 5e. Cleaning/Sanitation systems?

4. General Inside Security: Facility/Plant

4g. Are procedures in place to check maintenance closets, personal lockers, and storage areas for suspicious items or packages?

Not Applicable Currently Doing Gap

Comments: Include Comments In Plan

Plan Content

Action Steps Needed

Establish regular inspection process for all non-food storage areas to include tool sheds, supply and maintenance closets, and HVAC rooms.

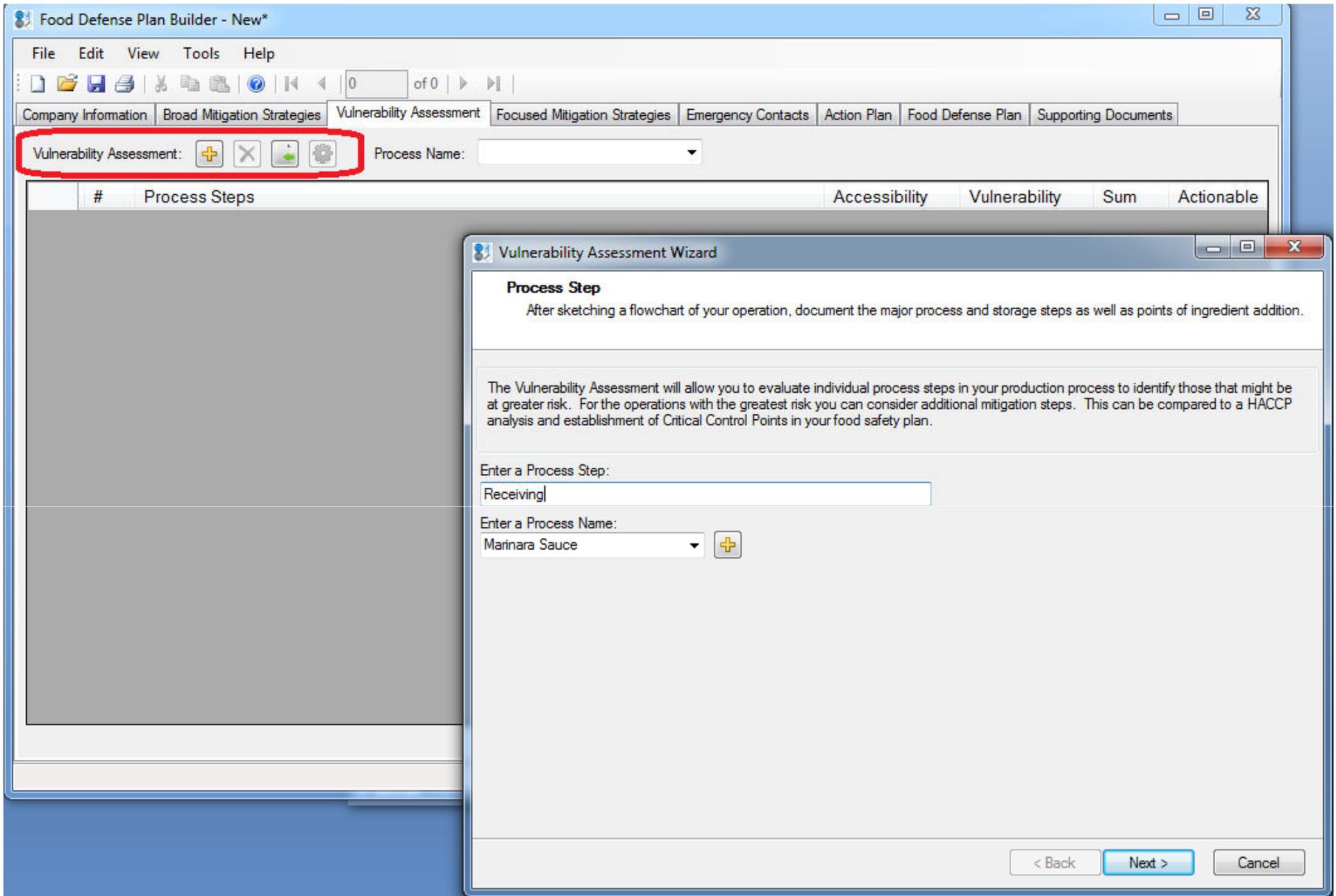
Section Description:
Does your facility have control measures inside the establishment?
Several physical attributes enhance the ability to control access within the facility, to detect unauthorized actions or to respond to an attack.

Description:
Regular inspections of the facility with training to report unusual or suspicious items can reduce the opportunity to hide contamination materials in preparation for an attack. It can also help in the case of other emergencies like bomb threats.

Sample Plan Content:
Regular inspections are required and documented, including all utility areas, storage areas, maintenance areas as well as production areas.

Apply to Plan

Back Next



Mixer - Accessibility Scoring

Using the scoring criteria provided, score this process step in Accessibility.

Accessibility Score:

- 5-6 Partially Accessible
- 9-10 Easily Accessible
- 7-8 Accessible
- 5-6 Partially Accessible
- 3-4 Hardly Accessible
- 1-2 Not Accessible

Accessibility	Score
A target is accessible when an attacker can reach the target to conduct the attack and egress the target undetected. Accessibility is the openness of the target to the threat. This measure is independent of the probability of successful introduction of threat agents.	
Easily Accessible (e.g., target is outside building and no perimeter fence).	9-10
Accessible (e.g., target is inside building, but in unsecured part of facility).	7-8
Partially Accessible (e.g. inside building, but in a relatively unsecured, but busy, part of facility).	5-6
Hardly Accessible (e.g., inside building in a secured part of facility).	3-4
Not Accessible (e.g., there are physical barriers, alarms, and human observation to prevent reaching the target).	1-2



Receiving - Critical Process Step

The Vulnerability Assessment will allow you to evaluate individual process steps in your production process to identify those that might be at greater risk. For the operations with the greatest risk you can consider additional mitigation steps. This can be compared to a HACCP analysis and establishment of Critical Control Points in your food safety plan.

Vulnerability Assessment Total Score:

Actionable Process Step

< Back

Finish

Cancel

Food Defense Plan Builder - New*

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Company Information Broad Mitigation Strategies **Vulnerability Assessment** Focused Mitigation Strategies Emergency Contacts Action Plan Food Defense Plan Supporting Documents

Vulnerability Assessment:     Process Name: All

	Process Name	#	Process Steps	Accessibility	Vulnerability	Sum	Actionable
Edit	Marinara Sauce	1	Receiving	5-6 Partially Accessible	3-4 Barely Vulnerable	10	<input checked="" type="checkbox"/>



Process Step

After sketching a flowchart of your operation, document the major process and storage steps as well as points of ingredient addition.

The Vulnerability Assessment will allow you to evaluate individual process steps in your production process to identify those that might be at greater risk. For the operations with the greatest risk you can consider additional mitigation steps. This can be compared to a HACCP analysis and establishment of Critical Control Points in your food safety plan.

Enter a Process Step:

Enter a Process Name:

Marinara Sauce



Process Name



Process Name:

OK

Cancel

< Back

Next >

Cancel

Food Defense Plan Builder - New*

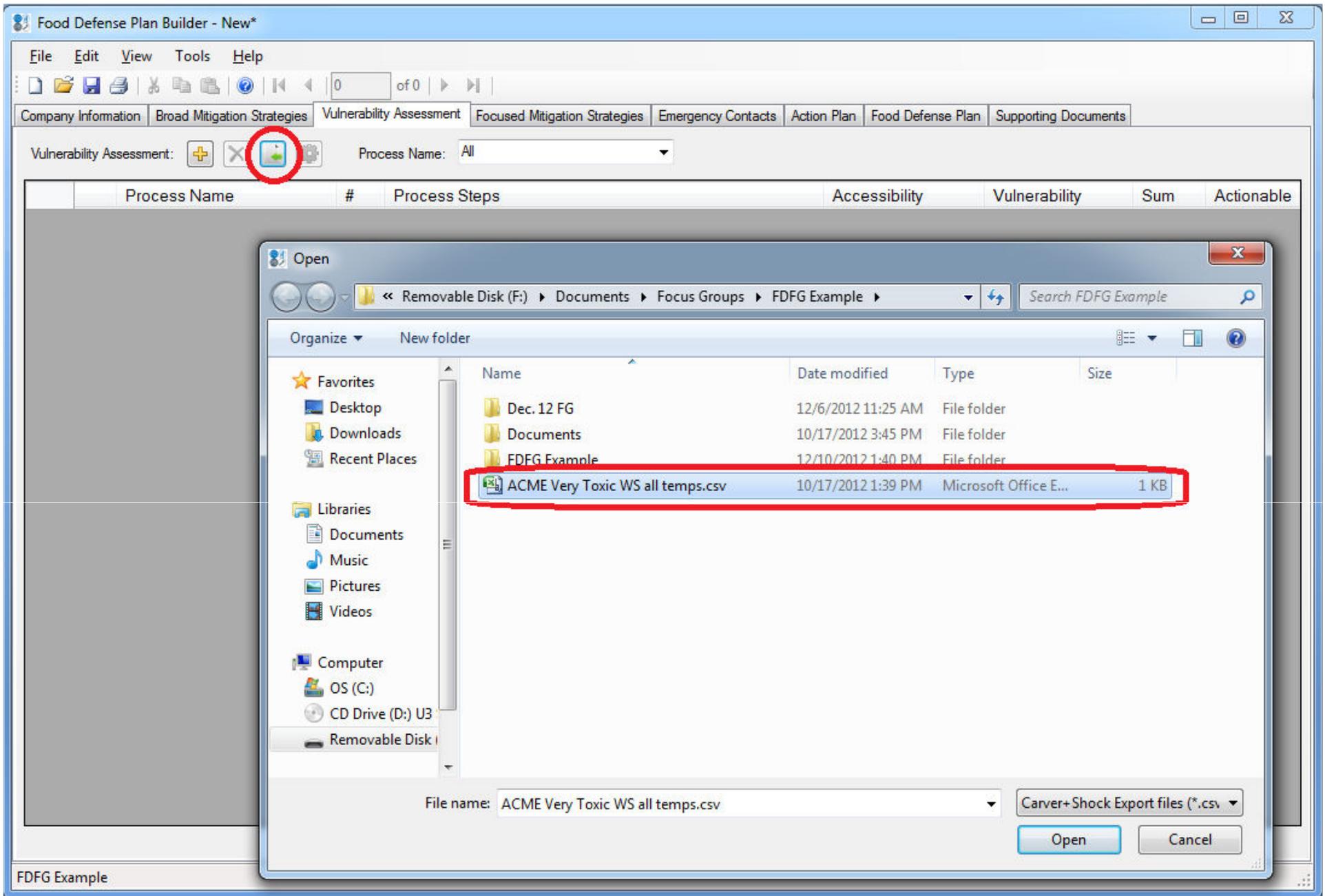
File Edit View Tools Help

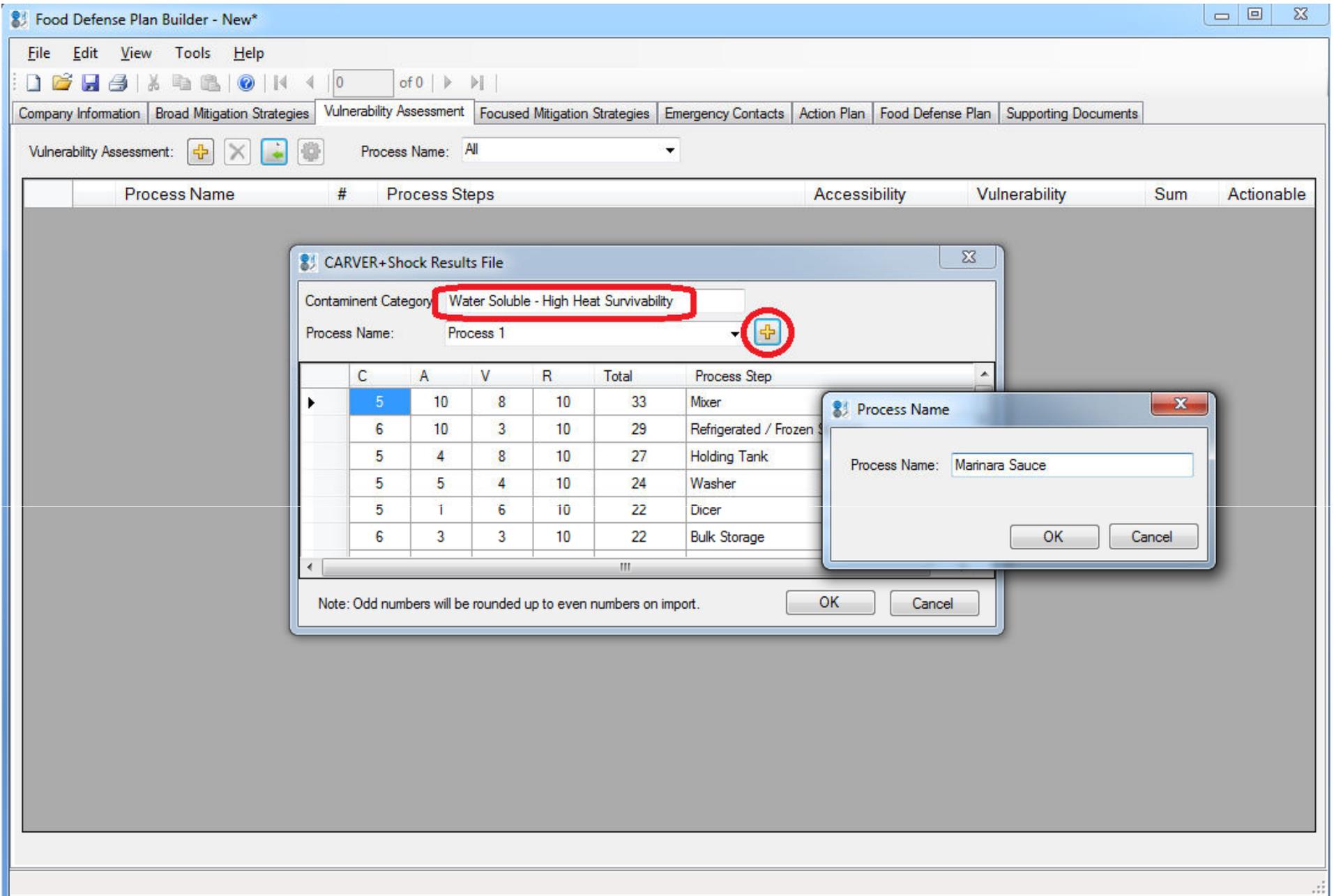
2 of 2

Company Information Broad Mitigation Strategies **Vulnerability Assessment** Focused Mitigation Strategies Emergency Contacts Action Plan Food Defense Plan Supporting Documents

Vulnerability Assessment:     Process Name: All

	Process Name	#	Process Steps	Accessibility	Vulnerability	Sum	Actionable
Edit	Garlic Cream Sauce	1	Garlic Press	3-4 Hardly Accessible	7-8 Vulnerable	12	<input checked="" type="checkbox"/>
Edit	Marinara Sauce	1	Receiving	5-6 Partially Accessible	3-4 Barely Vulnerable	10	<input checked="" type="checkbox"/>





Food Defense Plan Builder - New*

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Company Information Broad Mitigation Strategies Vulnerability Assessment Focused Mitigation Strategies Emergency Contacts Action Plan Food Defense Plan Supporting Documents

Vulnerability Assessment: Process Name: All

	Process ...	#	Process Steps	Contamin...	Criticality	Accessibility	Vulnerability	Recupera...	Sum	Actionable
Edit	Marinara Sauce	1	Mixer	Water Soluble - High Heat Survivability	5-6 Critical	9-10 Easily Accessible	7-8 Vulnerable	9-10 Not Recuperable	34	<input checked="" type="checkbox"/>
Edit	Marinara Sauce	2	Refrigerated / Frozen Storage	Water Soluble - High Heat Survivability	5-6 Critical	9-10 Easily Accessible	3-4 Barely Vulnerable	9-10 Not Recuperable	30	<input checked="" type="checkbox"/>
Edit	Marinara Sauce	3	Holding Tank	Water Soluble - High Heat Survivability	5-6 Critical	3-4 Hardly Accessible	7-8 Vulnerable	9-10 Not Recuperable	28	<input checked="" type="checkbox"/>
Edit	Marinara Sauce	4	Washer	Water Soluble - High Heat Survivability	5-6 Critical	5-6 Partially Accessible	3-4 Barely Vulnerable	9-10 Not Recuperable	26	<input type="checkbox"/>
Edit	Marinara Sauce	5	Dicer	Water Soluble - High Heat Survivability	5-6 Critical	1-2 Not Accessible	5-6 Somewhat Vulnerable	9-10 Not Recuperable	24	<input type="checkbox"/>
Edit	Marinara Sauce	6	Bulk Storage	Water Soluble - High Heat Survivability	5-6 Critical	3-4 Hardly Accessible	3-4 Barely Vulnerable	9-10 Not Recuperable	24	<input type="checkbox"/>
Edit	Marinara Sauce	7	Warehouse/Storage	Water Soluble - High Heat Survivability	5-6 Critical	3-4 Hardly Accessible	1-2 Not Vulnerable	9-10 Not Recuperable	22	<input type="checkbox"/>
Edit	Marinara Sauce	8	Dry Storage	Water Soluble -	5-6 Critical	1-2 Not Accessible	3-4 Barely Vulnerable	9-10 Not Recuperable	22	<input type="checkbox"/>

Food Defense Plan Builder - FDFG Example

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Company Information Broad Mitigation

Process Name	#
Process 1	1
Process 1	2
Process 1	3

Mitigation Search Results

Process Step: Mixer Category: Engineering and Security Applications
Objective: Reduce opportunities for intentional contamination of the mixer.

Strategy
<input type="checkbox"/> Secure all cleaning and sanitation supplies
<input checked="" type="checkbox"/> Restrict equipment controls to authorized personnel
<input type="checkbox"/> Secure all sampling ports
<input type="checkbox"/> Secure all unused ports
<input type="checkbox"/> Secure air vents with one way valves
<input type="checkbox"/> Use Clean-in-Place (CIP) equipment when possible
<input checked="" type="checkbox"/> Conduct a visual inspection prior to using the mixer
<input type="checkbox"/> When practical, use self-contained equipment (e.g., in-line)
<input type="checkbox"/> Protect the integrity of compressed air/inert gases if used at the mixer
<input type="checkbox"/> Filter compressed gases used at the mixer with 0.5 micron filter
<input checked="" type="checkbox"/> Engineer equipment controls to preclude unauthorized use or access (e.g., magnetic swipe card, biometric device)
<input type="checkbox"/> Use engineering applications to limit accessibility where practical (e.g., install a lid, lock lid, secure access points)
<input checked="" type="checkbox"/> Install an alarm system on the lid
<input type="checkbox"/> Ensure adequate lighting around the mixer
<input type="checkbox"/> Restrict physical access to the mixer (e.g., add a gate to the catwalk, build a locking cage around it)
<input type="checkbox"/> Install windows in offices to enable easy observation of the production floor
<input type="checkbox"/> Position the mixer for maximum visibility

OK Cancel

FDFG Example

Search

Search

Search



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Company Information Broad Mitigation Strategies Vulnerability Assessment Focused Mitigation Strategies Emergency Contacts Action Plan Food Defense Plan Supporting Documents

	Process Name	#	Process Steps	Sum	Mitigation Strategies	
	Process 1	1	Mixer	34	Install an alarm system on the lid Restrict physical access to the mixer (e.g., add a gate to the catwalk, build a locking cage around it) Position the mixer for maximum visibility Use peer monitoring when accessing the mixer Install surveillance cameras at mixer location Restrict equipment controls to authorized personnel Conduct a visual inspection prior to using the mixer Engineer equipment controls to preclude unauthorized use or access (e.g., magnetic swipe card, biometric device) Install an alarm system on the lid	Search
	Process 1	2	Refrigerated / Frozen Storage	30	Limit access to dry storage area to specific personnel Spot check the dry storage inventory to verify quantities and packaging integrity Lock dry storage area Use magnetic swipe cards, cipher locks or biometric devices for securing dry storage area Ensure adequate lighting for dry storage area Install monitoring equipment for the dry storage area Increase frequency of surveillance personnel at the dry storage area	Search
	Process 1	3	Holding Tank	28	Restrict access to holding tank.	Search

FDFG Example

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Company Information Broad Mitigation Strategies Vulnerability Assessment Focused Mitigation Strategies Emergency Contacts Action Plan Food Defense Plan Supporting Documents

Emergency Phone List: + -

Resource	Phone
Local Emergency	9-1-1
Local Police Department	555-555-5555
Local Fire Department	555-666-6666
Local FBI	555-777-7777
Local Public Health Department	555-888-8888
Poison Control	611
County Law Enforcement Agency	
State Law Enforcement Agency	555-444-4444
State Department of Health	555-333-3333
FBI Headquarters 24 Hour Hotline	(202) 324-3000
Local FDA District Office	555-222-2222
FDA Non-Emergency Phone #	Use this link [http://www.fda.gov/Safety/ReportProblem/Consum find the FDA consumer complaint coordinator # in your
FDA 24 Hour Emergency Phone #	1-866-300-4374 or 301-796-8240

Supplier Contacts: + -

Company Name	Phone Number(s)	Contact Person(s)
Ted's Farm Fresh Veggies	234-567-8900	Ted Williams
Worldwide Spices	987-654-3211	Elaine Bennez
Bull's Eye Beef	567-765-3456	Bill Buckner

Customer Contacts: + -

Company Name	Phone Number(s)	Contact Person(s)
Allied Distribution	987-564-9987	Sheri Brown
Wholesale Delivery, LLC	432-765-1234	Edwin Fisher

Contractor Contacts: + -

Company Name	Phone Number(s)	Contact Person(s)
Pest Management Group	987-234-8744	Tony Green
Dean's Clean Machines	555-345-7665	Dean Spotless

Company Emergency Contacts: + -

Name	Title	Phone
John Elway	CEO	555-777-1983
Jill Simms	VP of Quality Assurance	555-938-9477
Andrew Wallace	Supplier Relations Manager	555-982-0087

Other Contacts: + -

Company Name	Phone Number(s)	Contact Person(s)

FDFG Example

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Company Information Broad Mitigation Strategies Vulnerability Assessment Focused Mitigation Strategies Emergency Contacts Action Plan Food Defense Plan Supporting Documents

#	Action Steps	Status	Responsibility	Target Date
2d. There are many secondary ways a person could enter a facility. Are these covered or locked, or small enough to prevent entry (e.g. Windows, Roof openings, ventilation openings)?	Add bars to all windows.	In Progress	Vince Tester	12/10/2012
4b. Does your plant have monitored and recorded security cameras (CCTV)?	CCTV system installation needs to be scheduled and completed.	New	Vince Tester	2/28/2013
4g. Are procedures in place to check maintenance closets, personal lockers, and storage areas for suspicious items or packages?	Establish regular inspection process for all non-food storage areas to include tool sheds, supply and maintenance closets, and HVAC rooms.	New	Vince Tester	12/10/2012
5a. Heating, Ventilation, and Air Conditioning Systems?	HVAC rooms are not currently locked. Install keypad entry locks.	New	Vince Tester	12/10/2012
5e. Cleaning/Sanitation systems?	Maintenance and cleaning supply closets must be locked. Inform all maintenance personnel and enforce	Complete	Vince Tester	12/10/2012

DETAILS

Status: New Responsibility: Vince Tester

Planned Date: 12/10/2012 Actual Start Date: 12/10/2012 Target Date: 2/28/2013 Actual Completion Date: 12/10/2012

Action Steps

CCTV system installation needs to be scheduled and completed.

Comments

Representatives from AAA Security Systems toured the facility on Dec. 11, 2012. Cost estimate from AAA Security Systems anticipated in mid January.

FDFG Example

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Company Information Broad Mitigation Strategies Vulnerability Assessment Focused Mitigation Strategies Emergency Contacts Action Plan Food Defense Plan Supporting Documents

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COMPLETE DEFENSE PLAN

ACME Pasta Sauce

123 Any Street
Citytown, ST, 12345 USA
Phone: 555-987-6543 Fax: 555-234-5678 Mobile: 555-765-4321

Facility Identification #s:

Facility Descr: Single building facility with multiple interior processing areas. Outer perimeter fence encompasses the non-public access areas of the grounds. Front doors are open to public, vendors, customers, and are used for employee entry/exit. Receiving area is in rear and is encompassed by the perimeter fence.

Employee Type Descr: All food processing personnel are direct plant employees. General employee turn-over is low. Higher turnover in receiving and warehouse divisions. Average employee term of employment is 8 years. Contractors are used for equipment maintenance, specialized cleaning, and pest control.

Product & Processes: ACME manufacturers 3 main varieties of pasta sauce. 75% of our product is a meatless maranara sauce with italian herbs and spices. 15% of our output is a spiced spaghetti meat sauce and 10% is a cream based parmesean alfredo sauce. Distribution units are 12 oz. glass jars with vacuum sealed lids.

Heading	Measure	Response	Content	Comment	Actionable
Outside Security					
1. Property Perimeter	1a. Are the facility's grounds secured to prevent entry by unauthorized persons (e.g., by locked fence, wall, or other physical barriers)? Are there regular security patrols?	Currently Doing	Plant boundaries are clear and secured to prevent unauthorized entry. No trespassing signs are posted. The plant perimeter is periodically monitored for suspicious activity.		
	1b. Is there enough lighting outside the building to properly monitor the perimeter (fence) and the space between the perimeter and the	Currently Doing	Outside lighting is sufficient to deter unauthorized activities.		

FDFG Example

Food Defense Plan Builder - FDFG Example*

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New Ctrl+N
Open Ctrl+O
Close
Save Ctrl+S
Save As
Export
Print Ctrl+P
Print All...
Recent Files
Exit

Mitigation Strategies Vulnerability Assessment Focused Mitigation Strategies Emergency Contacts Action Plan Food Defense Plan Supporting Documents

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For Internal Use Only

COMPLETE DEFENSE PLAN

ACME Pasta Sauce

23 Any Street
Town, ST, 12345 USA
Phone: 555-234-5678 Mobile: 555-765-4321

Facility Description: Multiple interior processing areas. Outer perimeter fence encompasses the grounds. Front doors are open to public, vendors, customers, and are used for employee entry/exit. Receiving area is in rear and is encompassed by the perimeter fence.

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FDFG Example

Food Defense Plan Builder - FDFG Example

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Company Information Broad Mitigation Strategies Vulnerability Assessment Focused Mitigation Strategies Response Plan Action Plan Food Defense Plan Supporting Documents

Supporting Documents  

File	Description
ACME Pasta Sauce.PEX	

Open

Desktop

Organize New folder

- Libraries
- Barthel, Colin A
- Computer
- Network
- Adobe Reader X
- Battelle 800
- Battelle LOCAL
- Battelle Remote Access Help
- CARVER Mfg
- Connected BackupPC
- Google Earth
- Microsoft Office Outlook 2007
- Milky-way
- WinZip
- FDFG Example
- Personal Finance
- Travel Receipts
- Weekly Reports
- Zip
- 7 - 111 Cost Detail July 8-16-2012 CM.xlsx
- 8 - 111 Cost Detail August 10 5 12 CB working.xlsx
- 110 August 12 Cost Detail 9-13-2012 Cb.xlsx
- 46694_660903217565_7380844_n.jpg
- A&AS Rate Analysis working.xlsx
- ACME Pasta Sauce.PEX
- ACME Very Toxic WS all temps.csv
- Agenda Bfr-FDA.doc
- AgentSetup.msi
- Battelle BOE document v1.doc
- Battelle CBRNIAC Past Performance cb.doc
- Battelle Conference Room
- Battelle Conference Room
- Battelle IDIQ Past Perform
- Battelle IT Support Reque
- Battelle IT Support Reque
- blank.fdp
- Breaded Seafood.PEX
- C:_Documents_and_Setti
- CB-12-0341 MR 2012-07 0
- CB-12-0341 MR 2012-08 0
- CBRNE att.pdf
- CBRNE.pdf
- CC Agroterrorism Public
- Chocolate.PEX
- Client Close Docs.doc

File name: ACME Very Toxic WS all temps.csv



Initial Industry Feedback

- Two industry focus groups were held to get feedback on the beta Food Defense Plan Builder
 - November 1, 2012 in Minneapolis, MN
 - December 12, 2012 in Washington, DC



Food Defense Plan Builder

Planned launch Spring 2013

www.fda.gov/fooddefense

